# OWNERSHIP AND MANAGEMENT OF SMALL MULTIFAMILY RENTAL PROPERTIES

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TERNER CENTER SHOUSING INNOVATION UC BERKELEY

## The Ownership and Management of Small Multifamily Rental Properties

New Insights on an Overlooked Part of the Rental Market

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### Why small multifamily rentals (5-49 unit)?



**17**%

of U.S. rental stock

Small multifamily rentals make up **8.2 million** units across **493 thousand** properties.<sup>1</sup>

- Understudied in academic research
- Unique property
   management and
   financing challenges
- Underrepresented by landlord associations

#### **Survey Topics**

Owner characteristics

Property finances

Property management practices

#### Methodology

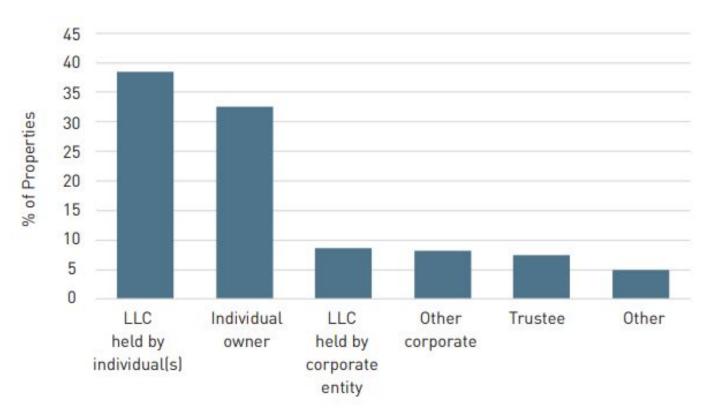
**Format:** Nationwide, online survey of owners and managers of 5-49 unit rental properties

Timing: July - September, 2022

**Analysis** of 764 responses

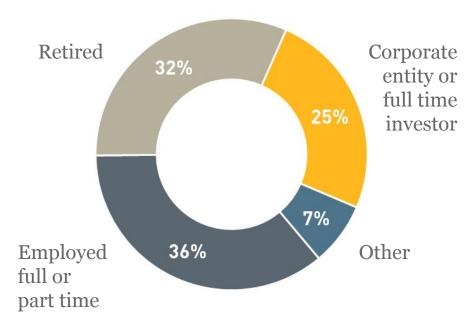
**Weighted** by property size to match national distribution of 5-49 unit properties (2021 RHFS)

## Most properties were owned by individuals, although they often established an LLC to hold the property



#### **Owner Characteristics**

## **Share of Properties by Owner Employment**



#### **Top Reasons for Acquisition**

- Rental income (71%) and capital gains (30%)
- Retirement (42%) and family security (26%)
- Provide affordable housing in community (16%)

### **Tenant Screening and Selection**

Owners reported that **credit checks** were the most important screening method

#### **Personal interviews**

were more important among owners with small portfolios

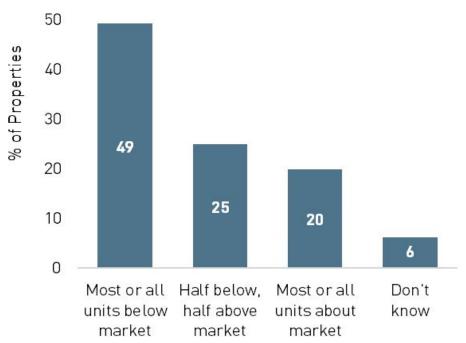
#### Online screening

tools were more important among owners with large portfolios



#### Below market rents are common in SMF

#### **Owner Reported Rent Levels**



#### Why are rents below market?

- Prevent turnover
  - 32%: rents rarely change
     at renewal
- Ensure tenant can pay consistently
- "Other": rent restrictions, property condition and age, and/or subsidy program regulations

# Late rent payments increased during the pandemic; bigger landlords more likely to take action

#### Responses to Rent Delinquency by Portfolio Size



- Moderate to severe cash flow problems in
   28% of properties
- Owner pursued rental assistance (45%)
- Owner began eviction proceedings (33%)

#### **Finances and Financial Performance**

Many small multifamily properties show signs of substantial financial problems



1 in 5 properties

have been turned down for financing



Owners of about **25% of properties**reported no profit



Moderate to severe cash flow problems in 28% of properties

#### **Maintenance Practices**

Most properties were in **excellent or good condition** according to their owners; **however**, **28% need substantial improvements** 



Owners of **25%** of properties report **postponing maintenance** 



**Serious cash flow problems** were
associated with
deferred maintenance



Higher rents and newer stock associated with better property condition

#### Reflections

- Small multifamily owners are mixed in terms of professionalism
- Important source of unsubsidized lower-cost housing
- Habitability and affordability are of concern, esp. older stock and those held by small-scale owners
- Important target for preservation

## **Opportunities for Further Research**

Tenant perspective

Reporting requirements

Geographic variation